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Erie County Cultural Funding Grant Monitoring Program Polish Art Club of Buffalo January 1, 2020 through December 31, 2022



HON. KEVIN R. HARDWICK ERIE COUNTY COMPTROLLER

HON. KEVIN R. HARDWICK ERIE COUNTY COMPTROLLER'S OFFICE DIVISION OF AUDIT & CONTROL 95 FRANKLIN STREET BUFFALO, NEW YORK 14202



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Erie County Legislature 92 Franklin Street, Fourth Floor Buffalo, New York 14202

Dear Honorable Members:

In 2023, the Erie County Comptroller's Office, Division of Audit & Control initiated a regular Monitoring Program of Erie County Cultural Funding Grants. The Erie County Cultural Funding program provides annual grants to non-profit arts and cultural organizations operating within the County. County funds are intended to be limited in their use to current operating expenses including salaries, program costs, fringe benefits, rents, utilities, office supplies, and equipment. Grant funds may not be used for or applied towards capital projects or physical improvements of buildings or facilities, nor as a revenue offset against accounts receivable. No funds received shall be used for any services provided or activities performed outside Erie County. The County's Department of Environment and Planning executes contracts with organizations and is the primary agency charged with monitoring.

Objective

The objective of the Cultural Funding Monitoring Program is to verify that the recipients have utilized County funds according to the terms and conditions associated with the Erie County Cultural Funding grant process and the recipient's contract with the County. In order to verify the proper use of the grant award, a number of agencies were selected in order to review their expenses and financial records.

Scope and Methodology

Approximately 120 different organizations receive funding annually from Erie County. The Comptroller's Cultural Funding Grant Monitoring Program is intended to review organizations that received a minimum of \$5,000 in funding during any of the three prior years. Approximately 80 agencies were identified as receiving \$5,000 or more in grant funding. The list of recipient organizations was split into two groups of approximately 40 agencies. The first batch of letters announcing the commencement of a review was sent to the selected non-profit organizations during mid-February 2023, and a second batch was sent in early October 2023. The review of all agencies is expected to be completed by October 31, 2024.

2023 – 2024 Program

During the interview phase, the Auditor identifies use of funding to narrow down the expenses to be verified. A table of agencies which meet the criteria for review along with the amount of grant awards can be found on the following page.

Monitoring Program – Phase I



Monitoring Program – Phase II



BEST PRACTICES

Over the course of the Monitoring Program, the Division of Audit found a number of problematic practices and questionable expense categories on a recurring basis. In order to address issues pertaining to a large number of organizations, certain generally applicable best practices and recommendations are included here.

Alcohol

Several organizations used or appeared to use CGF funds to obtain alcohol. While the Division of Audit does not recommend that CGF awards be made contingent on the absence of alcohol from events hosted by the organization, alcohol should not be purchased with CGF funds. The Division of Audit found dozens of alcohol purchases that appeared to be personal in nature and several more which likely violated NYS Alcoholic Beverage Control Laws. Furthermore, the NYS Comptroller has long held that alcohol is not a "lawful county charge", meaning that government officials and employees may not use taxpayer funds to purchase alcohol. The Division of Audit sees no reason that organizations receiving taxpayer funds should be treated differently.

Debit Cards

Credit cards, particularly with smaller organizations, can provide a critical layer of expense control. The Division of Audit found a large quantity of small-dollar expenses appearing personal in nature. If a debit card is used, the money is gone by the time statements are typically reviewed, while a credit card bill often needs to be paid and approved by the organization's board of directors.

Alternate Funding Sources and Segregation of Accounts

Organizations may have several sources of governmental or philanthropic funding. One way to ensure that CGF funds go farthest is to tailor awards to the needs of the organization. Such an assessment would require applicants to provide certain financial documents covering prior years and a disclosure of current year funding applications. Furthermore, accounts received from Erie County should not be comingled with the other funds of the organization. Having source information upfront and requiring the segregation of accounts substantially decreases the likelihood of wasted CGF funds.

POLISH ARTS CLUB OF BUFFALO

BACKGROUND

The Polish Arts Club of Buffalo (PAC) is a 501(c)(3) non-profit organization established in 1945 as the result of a series of lectures presented with the goal to acquaint Americans with the Polish culture and heritage. The stated mission for PAC is to enhance Western New York's cultural resources by fostering interest, appreciation and understanding of culture and history of Poland and Polish Americans and by safeguarding Polish American heritage through Western New York.

PAC received \$7,000 in Cultural Grant Funding (CGF) for the years 2020 and 2021, and \$3,800 in CGF for the year 2022.

AUDITOR'S OBSERVATIONS

PAC is a small, volunteer-run organization whose focus is to produce a variety of Polish cultural events, including musical events, lectures, recitals, film showings, exhibits, workshops and social events with the goal of providing Western New York with the opportunity to learn and expand their knowledge of Polish culture and Poland's contributions to American culture. Most programming hosted by PAC is free of charge to the community. All events hosted by PAC are open to the public.

PAC offers a yearly scholarship to students of Polish ancestry who are studying visual or performing arts. The organization has awarded approximately 70 scholarships since the inception of the program in 1986. A scholarship trust entitled "The Polish Arts Club of Buffalo Inc. Scholarship Foundation" was created to manage and issue the scholarships.

Membership dues and grant funding are the primary sources of revenue for PAC, followed by private donations and sponsorships. PAC also hosts a series of fundraising events in order to secure additional operating funds to support its operation. Some of the fundraising events hosted by the organization include an annual scholarship award and installation luncheon, Polish art workshops and participation in various local festivals.

AUDITOR'S CONCLUSION

During the grant monitoring review process, PAC was able to provide the Auditor with adequate substantiation for use of cultural grant funding for all years under review. Documentation provided by the organization includes copies of bank account statements, cancelled checks, copies of tax returns and invoices as substantiation for expenses incurred.

CGF received by PAC for the years under review was allocated to offset the cost of annual operating expenses. Funds are primarily allocated towards expenses for rent, a copier lease, and programming expenses such as printing, workshop space rental, and concerts.

PAC currently has a Board of Directors consisting of ten members. The Auditor was informed that Board terms are currently unlimited due to declining interest and participation over the years. Even though board members have held positions for many years, there appears to be an adequate level of internal controls as the organization segregates responsibilities, has a requirement for dual signatures and performs adequate review of expenses incurred and income received.

During the review process, the Auditor was able to determine that the organization was in compliance with other fundraising related requirements. PAC will be hosting a fundraising event, which will require the use of a temporary State Liquor Authority (SLA) license. The Auditor was able to verify that the organization secured the necessary license and secured an authorized distributor.

At the conclusion of the grant review, the Auditor was able to determine that PAC is currently in compliance with the filing of all returns, the issuance of information return documents and other federal and state obligations.